

Carthage Industrial Development Corporation  
Fiscal Year 1/1/2021 through 12/31/2021  
Assessment of effectiveness of Internal Controls

This statement certifies that the board of directors has documented and assessed the internal control structure and procedures for the Carthage Industrial Development Corporation for the fiscal year ending December 31, 2021. This assessment found the CIDC's internal controls to be adequate, and to the extent that deficiencies were identified, the CIDC has developed corrective action plans to reduce any corresponding risk.